

HEALTH AND WELLBEING BOARD

20 September 2018

Commenced: 10.00 am

Terminated: 11.50 am

Present: Councillors Warrington (Chair) - Executive Leader
Councillor Gerald Cooney - Executive Member (Economic Growth and Housing),
Gill Frame - Chair, Tameside Children's Safeguarding Board
Jeanelle de Gruchy - Director of Population Health, Tameside MBC
Superintendent Neil Evans - Greater Manchester Police
Louise Atkinson - Greater Manchester Fire and Rescue Service
Stephanie Butterworth - Director (Adults), Tameside MBC
James Thomas – Interim Director of Children's Services

In Attendance: Debbie Watson – Assistant Director of Population Health
Tom Wilkinson – Assistant Director of Finance
David Berry – Head of Employment and Skills
Liz Harris – Programme Manager, Population Health
Wendy Meston – GM Health and Social Care Partnership
Mark Brown – GM Health and Social Care Partnership

Apologies for Absence: Councillor Oliver Ryan - Executive Member (Children's Services)
Dr Alan Dow - Chair, Clinical Commissioning Group
Steven Pleasant – Chief Executive, Tameside MBC, and
Accountable Officer for Tameside and Glossop CCG

11 DECLARATIONS OF INTEREST

There were no declarations of interest submitted by Members of the Board.

12 MINUTES

The Minutes of the Health and Wellbeing Board held on 28 June 2018 were approved as a correct record.

13 GM PUBLIC HEALTH OUTCOMES: FRAMEWORK AND DASHBOARD

The Chair welcomed Wendy Meston, Consultant in Public Health for Rochdale Council and Lead on behalf of GM Health and Social Care Partnership who provided an update in relation to establishing a GM Population Health Outcomes Framework, including a Tableau based online dashboard, as part of a Single Integrated Assurance Process.

The GM Population Health Outcomes Framework had been developed through a process of engagement and co-design with key stakeholders from across the Health and Social Care system and the wider Public Service.

The framework focused upon the key Population Health outcomes which adversely impacted upon the health and wellbeing of the Greater Manchester population seeking to place focus and emphasis on a reduced number of key indicators, from within the multiple thousands of measures that currently existed within the wider system.

RESOLVED

- (i) That the content of the presentation and demonstration of the online dashboard be noted.**
- (ii) That thanks be extended to Wendy Meston and Mark Brown for their attendance at the Health and Wellbeing Board.**

14 CREATING A BETTER FOOD OFFER IN TAMESIDE

The Director of Population Health introduced a report outlining the opportunities to improve the health of the population of Tameside and reduce health inequalities by making healthier food choices the easiest choice and developing a diverse, vibrant and sustainable food economy. A multi-disciplinary and multi-sectoral approach was being developed and the Health and Wellbeing Board had a key role in championing this agenda and supporting policy change.

In England, diet was the single biggest risk factor for ill health. Obesity was the second biggest preventable cause of cancer after smoking and raised the risk of a range of other diseases including Type 2 diabetes and heart disease. One in ten 4-5 year olds, two in ten 10-11 year olds were obese, and two-thirds of adults were overweight or obese.

In Tameside, 14,947 people (6.1% of the population had been diagnosed with Type 2 diabetes, 6,216 (2.5%) had cancer, 38,216 (15.6%) had hypertension and 17,242 people (9.6%) in Tameside had cardiovascular disease. Improving the population's diet had the potential to reduce all of these rates.

In order to improve the food system and improve food related health outcomes in Tameside, synergies with other local agendas needed to be identified. The Tameside Food Strategy Group had started this work and had adopted the Sustainable Food Cities model which involved the establishment of a local cross-sector food partnership working together to develop and deliver a strategy to make healthy and sustainable food a defining characteristic of where they lived. The aim was to support food culture and food system information and to build a multi-stakeholder 'good food' movement at a local level. The Terms of Reference for the Tameside Food Strategy Group were attached at Appendix 2 to the report.

Examples of potential policy changes that would improve the food system and food offer in Tameside in the following six key areas in the model were outlined:

- Promoting health and sustainable food to the public;
- Tackling food poverty, diet-related ill health and access to affordable healthy food;
- Building community food knowledge, skills, resources and projects;
- Promoting a vibrant and diverse sustainable food economy;
- Transforming catering and food procurement; and
- Reducing waste and the ecological footprint of the food system.

In considering the report Members of the Board sought clarification on how the Council can impact on improving healthy eating options for the Borough and requested Officers from Children's Services engage with Schools on the issue, further consideration was given to proliferation of takeaways in Town Centre's and how Planning could be utilised to promote healthy alternatives.

To deliver this ambition it was proposed that the Tameside Food Strategy Group would work with the Tameside Food Network, partners and the public to develop a Healthy and Sustainable Food Strategy for Tameside with an associated plan. The Tameside Food Strategy Group would be applying for membership of Sustainable Cities on behalf of the Borough when the criteria could be met. There was an expectation from Sustainable Food Cities that local food partnerships had a governance structure in place. It was proposed that the Tameside Food Strategy Group reported to the Health and Wellbeing Board in order to provide this governance.

RESOLVED

- (i) That the approach to improving the food system and the offer in the Borough be noted and supported.
- (ii) That Tameside's membership bid to Sustainable Food Cities be supported and endorsed.
- (iii) That the Health and Wellbeing Board would provide oversight to the Tameside Food Strategy Group.
- (iv) That the work of the Tameside Food Strategy Group be championed by the Health and Wellbeing Board to actively reduce any barriers to progressing its aims and objectives and ensuring support from all partner organisations.

15 HEALTH AND EMPLOYMENT UPDATE

In presenting his report to the Health and Wellbeing Board, the Head of Employment and Skills advised that good health or management of health conditions was essential for economic growth and supporting Tameside's residents to access employment. Integrating the health, work and skills systems was essential to achieving improved outcomes. The report provided the Board with an update on successes in the last 12 months and a forward looking action plan setting out opportunities to integrate work and health services.

In particular, he made reference to two core elements of the GM Working Well system that had progressed significantly since September 2017 – the Working Well and Health Programme and Working Well Early Help. GM was also at an early stage of engagement on a Specialist Employment Service for adults with a disability valued at £4 million and Tameside was committed to supporting this work and developing options.

In terms of health and employment activity in Tameside, the multi-agency Health and Employment Strategy Group established in 2017, to provide strategic leadership and support operational decision-making with regards to health and employment projects, had lead and co-ordinated the following successes:

- 101 days for Mental Health (Living Well);
- Implemented Working Well Work and Health Programme;
- Working Well Work and Health Programme External Local Signposting Organisation route;
- Procurement of Working Well Early Help;
- WORKPLACEHEALTH Challenge Fund submission;
- Tameside and Glossop Inspiring Digital Enterprise Award (iDEA);
- Social Prescribing offer.

RESOLVED

That the employment initiatives taking place in GM and Tameside recognising the work that had taken place to date to integrate work, skills and health services be noted.

16 AGE FRIENDLY COMMUNITIES UPDATE

The Director of Adult Social Care submitted a report providing a progress update on strategy development and Greater Manchester events that facilitated the Age Friendly Communities agenda. Co-production with older people and wider stakeholders was pivotal to the specificity of the strategy and to embed system ownership. The mechanism for how this has been approached was detailed in the report.

A document published by the UK Urban Ageing Consortium, 'A Research and Evaluation Framework for Safe Friendly Cities' contained practical steps that localities could adopt in developing an Age Friendly Strategy. The template actions plans were being used to create a draft

and including the recent evidence from local residents on what would improve the age friendliness of our borough.

It was reported that the Tameside Age Friendly Partnership was a sub-group of the Health and Wellbeing Board as agreed in January 2018. The draft Terms of Reference were attached to the report at Appendix 2 with a proposed membership. The purpose of the Partnership was to provide system leadership and adopt a collaborative approach for age friendly developments and would be led by the Director of Adult Social Care as the life course lead for Ageing Well.

The subsequent Age Friendly Strategy would be brought to the Tameside Age Friendly Partnership in November 2018 and then in due course would be subject to broader public consultation. Tameside's older people were members of diverse communities and using the opportunities arising across a spectrum of groups and events would seem to be an approach that offered the flexibility and specificity to explore ideas, projects or questions together as an Age Friendly Tameside was developed.

RESOLVED

- (i) That the co-production of a draft borough Age Friendly Strategy that connected with the priorities of the GM Age Friendly Strategy be noted.**
- (ii) That the Terms of Reference for the Tameside Age Friendly Partnership be approved.**
- (iii) That a further report on the Age Friendly Strategy and action plan be presented to a future meeting of the Health and Wellbeing Board.**

17 CHILDREN AND YOUNG PEOPLE'S EMOTIONAL WELLBEING - MENTAL HEALTH LOCAL TRANSFORMATION PLAN UPDATE

Consideration was given to a report of the Interim Director of Commissioning which stated that the Tameside and Glossop Local Transformation Plan was finalised in October 2015 and assured at the end of 2015/16 through NHS England. The report detailed the refresh of the Local Transformation Plans and was seen by NHS England as the evidence that progress was being made, that funding was being spent as intended and provided evidence on how services were being transformed.

The Local Transformation Plans refresh report set the ongoing achievements realised from the onset of the original plan and a number of actions identified for 2018/19 to continue the transformation and improved outcomes for children and young people with mental health problems in line with Future in Mind and the Five Year Forward View for Mental Health published in February 2016.

The overall aim was to further develop children and young people's emotional / mental health services that were personalised and joined up in line with the Thrive Model, an integrated, person centred and needs led approach to delivering mental health services for children, young people and their families through partnership working across a number of agencies including the third sector.

Key targets, again in partnership, to meet the national target of 70,000 more children and young people each year having access to evidence based treatment was highlighted. To support and sustain this increase in referrals and timely access to services there was a commitment through the Increasing Access to Psychological Therapies programme to expand and develop the skills of the workforce.

Developments identified for Local Transformation Plan funding previously not allocated included:

- Improving access for children and young people / families – drop in sessions;
- Improving access data collection – post shared across Greater Manchester to improve data collection;
- Neighbourhood / school link – two posts to expand this offer;

- Psychiatry post – 0.33 whole time equivalent shared across Greater Manchester.

The Chair commented that the increase in the number of referrals of children and young people was worrying and asked about the type of help and support they needed. Young people faced a huge range of pressures including stress at school, college or university, cyberbullying, and around-the-clock social media. Of particular concern was the number of young people self-harming and early intervention and access to support was essential to prevent children needing specialist mental health or emergency services.

The Strategic Commissioning Board welcomed the report and indicated their support for the Local Transformation Plan refresh to improve and sustain access to children and young people's mental health provision through a whole-system approach.

RESOLVED

That the information contained in the report, progress to date and arrangements to further develop elements outlined be noted.

18 SAFEGUARDING BOARDS: MEMORANDUM OF UNDERSTANDING

Consideration was given to a report of the Independent Chair of the Tameside Children's Safeguarding Board setting out the expectations of the relationship and working arrangements between the Strategic Partnership Boards in Tameside concerned with safeguarding, i.e. Tameside Safeguarding Children Board, Tameside Safeguarding Adults Partnership Board, Tameside Health and Wellbeing Board, and the Tameside Community Safety Partnership. The Memorandum of Understanding covered their respective functions and roles, joint arrangements for challenge and oversight, scrutiny and performance management.

It was explained that the Independent Chairs of the Tameside Safeguarding Children Board and the Tameside Adult Safeguarding Partnership Board, the Director of Children's Services, the Chair of Tameside Community Safety Partnership and the Chief Executive of Tameside Council, had formally agreed to the arrangements set out in this document, which will be subject to bi-annual review from the date of initial agreement or immediately following legislative change.

RESOLVED

That the report be received and the working arrangements defined in the report be supported.

19 GOVERNANCE REVIEW: IMPROVING CHILDREN AND FAMILIES

Consideration was given to a report of the Executive Member (Children and Families) / Executive Member (Lifelong Learning) / Director of Children's Services which set out the outcome of a review of children's governance arrangements. The report set out the current arrangements for children's governance and emphasised the need to ensure that governance structures were the optimal ones to ensure the delivery of effective services.

The review had looked to address gaps in governance and ensuring coordinated and systematic working and a number of proposals were detailed in the report. In particular, reference was made to a new Starting Well Board as a sub-group of the Health and Wellbeing Board, draft Terms of Reference attached as Appendix 1, and partner engagement through the Neighbourhood Model.

RESOLVED

- (i) **That a new Starting Well Board as a sub-group of the Health and Wellbeing Board be established;**
- (ii) **That four new Children's Partnership Workshops, one in each neighbourhood, be initiated.**

20 TAMESIDE AND GLOSSOP CARE TOGETHER ECONOMY 2018/19 FINANCIAL MONITORING STATEMENT

Consideration was given to a report of the Executive Leader / Deputy Executive Leader / Executive Member (Economic Growth and Housing) and Director of Finance providing an overview of the financial position of the Tameside and Glossop economy in 2018/19 as at 31 July 2018 with a forecast projection to 31 March 2019 including details of the Integrated Commissioning Fund for all Council services and the Clinical Commissioning Group.

The report also provided details of the Tameside Health and Wellbeing Board Better Care Fund 2018/19 monitoring report for the period ending 30 June 2018. The associated Better Care Fund resources were included within the Integrated Commissioning Fund of the economy which was reported on a monthly basis to the Strategic Commissioning Board.

RESOLVED

- (i) That the content of the report be noted.**
- (ii) That the significant level of savings required during 2018/19 to deliver a balanced recurrent economy budget together with the related risks which were contributing to the overall adverse forecast be acknowledged.**
- (iii) That the significant cost pressures facing the Strategic Commission, particularly in respect of Continuing Healthcare, Children's Social Care and Growth be acknowledged.**
- (iv) That the use of headroom in the Integrated Commissioning Fund risk share to increase the Clinical Commissioning Group surplus in 2018/19 to enable drawdown of cumulative surplus in 2019/20 and improve the future financial position be authorised.**
- (v) That the 2018/19 Better Care Fund monitoring report for the period ending 31 March 2018 be noted.**

21 CARE TOGETHER UPDATE

Consideration was given to a report of the Interim Director of Commissioning providing the Board with progress on the implementation of the Care Together Programme including developments since the last presentation in June 2018 covering the following areas:

- Care Together Programme Assurance;
- Care Together Transition Fund;
- Updates to GM Health and Social Care Partnership;
- Care Together Adult Social Care; and
- Care Together Estate Strategy.

RESOLVED

That the content of the update report be noted.

22 HEALTH AND WELLBEING BOARD FORWARD PLAN 2018/19

The Director of Population Health submitted a report providing an outline forward plan for consideration by the Board.

RESOLVED

That the draft Forward Plan for 2018/19 be agreed.

23 URGENT ITEMS

The Chair advised that there were no urgent items for consideration at this meeting.

24 DATE OF NEXT MEETING

To note that the next meeting of the Health and Wellbeing Board would take place on Thursday 24 January 2019. Members of the Board had also received invitations for a development session to be held on Thursday 15 November 2018.

CHAIR